Commencement Day is approaching quickly.

While it promises to be a wonderful day, your cooperation can make it even better.

Please take a moment to review this booklet as it contains important information about the University Commencement. If you have additional questions after reading the booklet, please email the Office of the University Secretary at commencement@fordham.edu, call 718-817-3010 or one of the offices on the adjacent page, or visit fordham.edu/commencement.

We look forward to seeing you at your ceremony in May!
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Important University Contact Information

Accommodations for People with Disabilities
Office of Disability Services
disabilityservices@fordham.edu
718-817-0655

Alumni Relations
forever.fordham.edu
alumnioffice@fordham.edu
212-636-6520

Enrollment Services
fordham.edu/enrollment_services
Rose Hill | 718-817-3900
Lincoln Center | 212-636-6700

Deans’ Offices
For information about diploma ceremonies and other school events, contact the appropriate school below:

Gabelli School of Business
(formerly the Graduate School of Business Administration)
212-636-6150

Graduate School of Arts and Sciences
718-817-4400

Graduate School of Education
Lincoln Center | 212-636-6400
Westchester | 914-367-3230

Graduate School of Religion and Religious Education
718-817-4800

Graduate School of Social Service
212-636-6606

School of Law
212-636-7155
Caps and Gowns

Ordering Your Cap and Gown

Master’s and doctoral candidates should place their orders for rental attire online at fordham.edu/capandgown before the Friday, April 8, deadline. (The deadline for the School of Law was March 4.) Academic attire will be available only at the site selected on the order form and only at the times listed on the following page.

Graduates who do not order academic attire by the deadline date may come to the distribution dates for their school as listed on the next page. Some extra apparel will be available on a first-come, first-served basis. Extras will be distributed for cash only, and a $10 late fee (cash only) will be charged.

Master’s and doctoral gowns must be returned immediately following the school diploma ceremony.

Wearing Your Academic Attire

The gowns and colors of academic dress indicate the graduate’s level of academic accomplishment, discipline, and school/university affiliation. We ask for graduates’ cooperation in not modifying academic attire with personal items that may distract from the academic ritual.

The cut of the gown identifies the degree. The bachelor’s gown has pointed sleeves, while the master’s gown has oblong-cut sleeves. Both gowns are worn closed in the front. The doctoral gown has bell-shaped sleeves typically crossed with bands of velvet. Fordham’s custom maroon doctoral gown has a hook-and-eye closure at the neck but is worn open in the front.

The length of the hood indicates the level of the degree. The color of the velvet border indicates the field of learning in which the degree was earned and includes white for arts, gold for science, brown for fine arts, dark blue for philosophy, light blue for education, purple for law, citron for social service, and light brown for business. The inner lining of Fordham hoods is maroon, the University’s official color.

For the academic procession at the University Commencement, graduates carry the hood draped over the left arm with the color that represents the degree clearly visible. Candidates don their hoods after the president has conferred all degrees. The hood should be placed around your neck and shoulders so that the major portion hangs down the back and the velvet is up. The cord in the front of the hood should be fastened to your clothing. The master’s cap is worn with the traditional black tassel forward and to the left. Doctoral candidates wear a tam which has an attached tassel.

For any questions regarding academic attire, contact Steve Clarke at Herff Jones Inc. at thegraduateguy@aol.com or 516-223-2572.
Distribution Times

Westchester Campus
Room G-12
Wednesday, May 11 | 4 – 7 p.m.

Rose Hill Campus
Student Lounge
McGinley Center, Basement
Thursday, May 19 | 4 – 7 p.m.
Friday, May 20 | 12 – 3 p.m.
Saturday, May 21 | 8 – 10 a.m.

Lincoln Center Campus
School of Law Only
Bateman Room
Law School Building
Thursday, April 7 | 2 – 6 p.m.
Franny’s Space
Lowenstein Center, Ground Floor
Thursday, May 19 | 4 – 6 p.m.

Lincoln Center Campus
Graduate School of
Social Service Only
White Box Studio
Lowenstein Center, Ground Floor
Saturday, May 14 | 11 a.m. – 1 p.m.
Friday, May 20 | 4 – 6 p.m.
Monday, May 23 | 4:30 – 5:30 p.m.

Lincoln Center Campus
Other Graduate and Professional
Schools (Gabelli master’s, GSE, GSAS, and GRE)
McMahon Lounge
McMahon Residence Hall
Saturday, May 14 | 2 – 6 p.m.
Friday, May 20 | 1 – 3 p.m.
University Commencement

Each candidate who has fulfilled the requirements for a degree is encouraged to participate in the University Commencement. Please note that degree recipients are required to wear academic attire.

Tickets are not required for admission to the Rose Hill campus or to the University Commencement ceremony on Edwards Parade on Saturday, May 21.

Assembly of Candidates

All graduates must be at the appropriate lineup site no later than 9:30 a.m. with their caps and gowns. Master’s and doctoral candidates line up between Spellman Hall and Tierney Hall. (See pages 8–9 for your school’s location.) Signs will be posted that day to assist you. The Victory Bell sounds at 9:55 a.m., and the academic procession begins immediately thereafter. At that point, please proceed under your faculty marshal’s direction. As the oldest of Fordham’s schools, Fordham College at Rose Hill leads the procession.
The University Commencement Ceremony

After everyone has processed in, please rise for the invocation and remain standing throughout the presentation of the colors and the playing of the national anthem.

Honorary degrees are awarded to several candidates who will be announced at a later date. One of the honorary degree candidates will then address the degree candidates and their guests.

Next, the dean of each school in the University presents to the president a scroll containing the listing of names of candidates for degrees. Father McShane then asks all candidates for degrees and all faculty members to stand. After the conferral of degrees, all graduates are to put their hoods over their heads, don their caps, and be seated. One student representative from each school will be hooded by the dean and receive a diploma. The PhD and EdD candidates are then called to come forward individually to receive their diplomas from the president.

Father McShane then congratulates all of the graduates. Following a benediction and the singing of the Alma Mater, all students, except Fordham College at Rose Hill students, leave Edwards Parade. All doctoral students seated on Keating Terrace follow the platform party (trustees, honorary degree recipients, vice presidents, and deans). Under the direction of the faculty marshals, doctoral graduates will be invited to walk out with a member of the faculty who is seated on the opposite side of Keating Terrace to symbolize their entrance into the academy. Other degree candidates from the graduate and professional schools who are seated on Edwards Parade will process to their diploma ceremony/reception locations under the direction of their faculty marshals.

Order of the Academic Procession

- The Grand Marshal
- Fordham College at Rose Hill
- Gabelli School of Business, bachelor’s
- Fordham School of Professional and Continuing Studies
- Fordham College at Lincoln Center
- Graduate School of Religion and Religious Education, master’s
- Graduate School of Education, master’s
- Graduate School of Arts and Sciences, master’s
- Gabelli School of Business, master’s
- School of Law
- Graduate School of Social Service, PhD
- Graduate School of Religion and Religious Education, DM and PhD
- Graduate School of Education, EdD and PhD
- Graduate School of Arts and Sciences, PhD
- The Alumni
- The Faculty Senate
- The Faculty
- The Administrators
- The Platform Party

When you reach Edwards Parade, please be seated while the procession continues. Remain seated until honored guests and University officials reach Keating Hall Terrace.

Broadcast

The University Commencement ceremony is broadcast over radio station WFUV (90.7 FM) and at wfvu.org. You may view the University Commencement ceremony on Cable Channel 10 on the Rose Hill and Lincoln Center campuses and online at fordham.edu/commencement.
Diploma Ceremonies

At the conclusion of the University Commencement ceremony, graduates (except for Fordham College at Rose Hill graduates, who will remain on Edwards Parade) will process to their diploma ceremony or reception locations.

Graduates will be called up individually to receive their diplomas at these ceremonies. We ask all graduates to return immediately to their seats after receiving their diplomas. This is a final courtesy to your classmates, and it will speed up the ceremony.

There will be a professional photographer who will photograph the graduates as they receive their diplomas from the dean. Students will receive proofs from the photographer and may order prints directly from the company.
Saturday, May 21 (immediately following the University Commencement)

**Graduate School of Arts and Sciences**
University Church
Graduates of the Graduate School of Arts and Sciences will follow their faculty marshals to the basement of the University Church where they will check in for the diploma ceremony.

Guests should proceed directly to seating in the University Church. We ask that you refrain from bringing food or beverages into the University Church.

**Graduate School of Education**
Rose Hill Gymnasium
Graduates of the Graduate School of Education will proceed under the direction of their faculty marshals to the designated lineup area in the McGinley Center Cafeteria.

Guests should proceed directly to seating in the Rose Hill Gymnasium through any available entrance. Signs will direct you to the accessible entrance and elevator between the Rose Hill Gymnasium and the McGinley Center.

**Graduate School of Religion and Religious Education**
Keating First Auditorium, Keating Hall
Graduates of the Graduate School of Religion and Religious Education will follow their faculty marshals to the lineup area in the hallways outside the auditorium.

Guests should proceed directly to seating in Keating First Auditorium. Signs will direct you to the accessible entrance and the elevator located on the side of the building, across from the football field.

**School of Law Reception**
Room 237, McGinley Center
Graduates and guests should enter using the McGinley Center entrance by Murphy Field.

Monday, May 23

**School of Law Diploma Ceremony**
Beacon Theatre | 2124 Broadway, New York, NY 10023 | 10 a.m. Procession
Tickets are required for the School of Law diploma ceremony.

**Gabelli School of Business (master’s candidates)**
Beacon Theatre | 2124 Broadway, New York, NY 10023 | 4:30 p.m.
Tickets are required for the Gabelli School of Business diploma ceremony for master’s candidates.

**Graduate School of Social Service**
David Geffen Hall at Lincoln Center for the Performing Arts
10 Lincoln Center Plaza, New York, NY 10023 | 7 p.m.
Tickets are required for the Graduate School of Social Service diploma ceremony.
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<th>University Commencement Line-up Area</th>
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Severe Weather

Because we do not have one indoor facility that is large enough to hold all of our graduates and guests, we will hold the University Commencement ceremony outside if at all possible.

Please be aware that if there is just a little rain or periodic showers, the ceremony will likely remain outside. Therefore please plan ahead and carry an umbrella, wear sensible shoes, and bring a nice sense of humor.

If the University Commencement is moved inside, graduates and guests entering the campus after 8 a.m. will be informed at the entrance. We will also periodically run an announcement from the sound system on Edwards Parade. After 8 a.m., you may call the University at 800-280-7669 for a recorded announcement or check Fordham’s website at fordham.edu.

If a decision is made to conduct all ceremonies indoors, graduates and their guests should report to the following severe weather locations:

**Graduate School of Arts and Sciences**
Guests report to University Church; graduates assemble in the basement of the University Church.

**Graduate School of Education**
Guests report to the Leonard Theatre of Fordham Preparatory School; graduates assemble in the school cafeteria of Fordham Preparatory School.

**Graduate School of Religion and Religious Education**
Guests report to Keating First Auditorium in Keating Hall; graduates assemble in the hallways outside the auditorium.

**Gabelli School of Business (master’s), Graduate School of Social Service, and School of Law**
Guests report to Keating Third Auditorium in Keating Hall; graduates assemble in the hallways outside the auditorium.

The University Commencement ceremony address and honorary degree presentations will be videocast to the locations listed above after the graduates process in to their severe weather locations. Following the University Commencement ceremony, graduates from the Graduate School of Arts and Sciences, the Graduate School of Education, and the Graduate School of Religion and Religious Education will remain at the locations above for their diploma ceremonies. Graduates from the Law School will proceed to their reception.
Travel Information

The University Commencement brings over 20,000 people to the Rose Hill campus, which makes parking a major challenge. Therefore we strongly encourage the use of public transportation to Rose Hill on May 21. We are fortunate to have the Metro-North Harlem and New Haven line trains literally at our doorstep and recommend you consider the train if traveling from Manhattan, Westchester County, or Connecticut. For detailed schedule information on the Metro-North trains, visit the MTA website at mta.info/mnr.

Parking at Rose Hill

Limited parking will be available on the Rose Hill campus on Commencement Day. Parking will also be available free of charge at G&R Parking Garage (Fordham Plaza). Enter on 189th Street between Washington and Third avenues (one block south of Fordham Road) and walk one block north to the Rose Hill campus through the Third Avenue or Bathgate Avenue entrances.

Parking Facilities at Lincoln Center

Please have your parking tickets stamped at the Lowenstein Lobby security desk to get discounted rates.

Alfred Car Park, LLC (GGMC)
161 West 61st Street | Between Columbus and Amsterdam avenues | 212-397-8949

Allied Garage
425 West 59th Street | Between Columbus and 10th avenues | 212-246-7220

Central Parking
345 West 58th Street | Between Eighth and Ninth avenues | 212-582-7110

Icon Parking
20 West 64th Street | Between Central Park West and Broadway | 212-724-6282

Regent Garage
45 West 61st Street | Between Broadway and Columbus Avenue | 212-245-9594

World Parking Garage
1 Central Park West | at Broadway | 212-265-4199
Directions to the Fordham University Rose Hill Campus

**By Metro-North:** From Grand Central Terminal (42nd Street and Lexington Avenue), take the Metro-North Commuter Railroad to the Fordham Road Station stop. The Metro-North trains leave Grand Central approximately every 20 minutes. The train ride from Grand Central to Fordham Road is 17–19 minutes. From Connecticut or Westchester County, take Metro-North’s New Haven or Hudson Line to the Fordham Road station stop. When you exit the Fordham Road station, turn left. Fordham’s Third Avenue gate will be ahead on your left. For the Metro-North schedule, please visit mta.info/mnr.

**By Subway and Bus:** The subway leaves continuously throughout the day. To get to the Rose Hill campus from Manhattan, take the Bronx-bound orange D train from the Columbus Circle station and go to the Fordham Road stop in the Bronx. There, you can take the Bx12 to campus. The entire trip takes about an hour. For local bus service, take the Bx9, Bx12, Bx22, or Westchester County BeeLine 61 to the University.

**By Ram Van:** Limited first-come, first-served Ram Van trips will be available from the Lincoln Center campus to the Rose Hill campus. Vans will leave continuously in the morning from 7 to 11 a.m. from the Lincoln Center campus. After 11 a.m., vans will depart every hour on the hour until 11 p.m. Return van service to the Lincoln Center campus will leave continuously from the Rose Hill campus from 2 to 5:30 p.m. After 5:30 p.m., vans will depart from the Rose Hill campus every hour on the hour until 10 p.m. For more information, please call the Office of University Transportation at 718-817-4346. See the map on page 8 for the Ram Van pick-up/drop-off location at the parking garage at Rose Hill.

**By Car:** If you are using a GPS or other navigation system, enter the following address for the main entrance of the Rose Hill campus: 2691 Southern Boulevard, Bronx, NY 10458.

- **From the Bronx River Parkway,** exit at Fordham Road. Follow the right lane, avoiding the underpass, to the first light. Turn right on Southern (Kazimiroff) Boulevard. At the next light, turn left into the University.
- **From the Hutchinson River Parkway,** exit at Pelham Parkway West. After passing the Bronx Zoo on the left, follow the right lane, avoiding the underpass, to the first light. Turn right on Southern (Kazimiroff) Boulevard. At the next light, turn left into the University.
- **From the New England Thruway (I-95),** exit at 8C, Pelham Parkway West. After passing the Bronx Zoo on the left, follow the right lane, avoiding the underpass, to the first light. Turn right on Southern (Kazimiroff) Boulevard. At the next light, turn left into the University.
- **From the Major Deegan Expressway (I-87),** exit at Fordham Road. Make a right turn on to Fordham Road and follow it (heading east) to the light at Southern (Kazimiroff) Boulevard. Go past the light and turn left onto the Boulevard. At the next light, turn left into the University.
- **From the Henry Hudson Parkway,** exit at Moshulu Parkway. Follow the Moshulu to the end and make a right on Southern (Kazimiroff) Boulevard. At the third light, turn right into the University.

For more detailed directions and maps, as well as subway, bus, and train information, visit Fordham’s website, fordham.edu/maps.
Hotel Information

Near Rose Hill Campus
Crowne Plaza White Plains Hotel
(17 miles from the Rose Hill campus)
66 Hale Ave., White Plains, NY 10601
914-682-0050

Doubletree Tarrytown Hotel
(18 miles from the Rose Hill campus)
455 South Broadway, Tarrytown, NY 10591
914-631-5700

Hampton Inn—White Plains/Tarrytown
(16 miles from the Rose Hill campus)
200 W. Main St., Elmsford, NY 10523
914-592-5680

Hilton Westchester
(18 miles from the Rose Hill campus)
699 Westchester Ave.,
Rye Brook, NY 10573
914-939-6300

Hampton Inn—White Plains/Tarrytown
(16 miles from the Rose Hill campus)
200 W. Main St., Elmsford, NY 10523
914-592-5680

Hyatt Place—New York/Yonkers
(6 miles from the Rose Hill campus)
7000 Mall Walk, Yonkers, NY 10704
914-337-1400

Marriott Residence Inn New Rochelle
(8 miles from the Rose Hill campus)
35 LeCount Pl., New Rochelle, NY 10801
914-636-7888

Marriott Residence Inn New York
The Bronx at Metro Center Atrium
(3 miles from the Rose Hill campus)
1776 Eastchester Road, Bronx, NY 10461
718-239-3939

Marriott Residence Inn White Plains
Westchester County
(15 miles from the Rose Hill campus)
5 Barker Ave., White Plains, NY 10601
914-761-7700

Radisson Hotel—New Rochelle
(8 miles from the Rose Hill campus)
1 Radisson Plaza, New Rochelle, NY 10801
914-576-3700

Ramada Yonkers
(9 miles from the Rose Hill campus)
125 Tuckahoe Road, Yonkers, NY 10710
914-476-3800

Please note that the hotels listed are not University-hosted housing accommodations. Providing hotel options is not intended to be a referral to any particular hotel, nor does Fordham endorse or recommend the selection of any particular property or location. It is expected that you will choose carefully the accommodations that best suit your needs.

Near Lincoln Center Campus
Belleclaire Hotel
250 W. 77th St. at Broadway
212-362-7700

The Empire Hotel
44 W. 63rd St. at Broadway
212-265-7400

Grand Hyatt New York
at Grand Central Terminal
109 E. 42nd St.
212-883-1234
Located at Grand Central Terminal; very convenient for travel by Metro-North Railroad

Hilton New York Midtown
1335 Sixth Ave. between
West 53rd and West 54th streets
212-586-7000

Holiday Inn Midtown
440 W. 57th St. between
Ninth and 10th avenues
212-581-8100 or 800-465-4329

Hudson Hotel
356 W. 58th St. at Ninth Avenue
212-554-6000

Le Parker Meridien
118 W. 57th St. between
Sixth and Seventh avenues
212-245-5000

Sheraton New York
811 Seventh Ave. at 53rd Street
212-581-1000

Renaissance Westchester Hotel
(17 miles from the Rose Hill campus)
80 West Red Oak Lane
West Harrison, NY 10604
914-694-5400

Westchester Marriott
(16 miles from the Rose Hill campus)
670 White Plains Road
Tarrytown, NY 10591
914-631-2200

Please note that the hotels listed are not University-hosted housing accommodations. Providing hotel options is not intended to be a referral to any particular hotel, nor does Fordham endorse or recommend the selection of any particular property or location. It is expected that you will choose carefully the accommodations that best suit your needs.
General Information
First Lady of the Republic of Ghana Nana Lordina Dramani Mahama (above) addressed the Class of 2015. The 2016 University Commencement speaker will be announced on the Fordham website in the spring.

Alcoholic Beverages
Please do not bring beverages, alcoholic or otherwise, to the procession area, to Edwards Parade, or to the diploma ceremonies. Graduates found with beverages in their possession will be asked by faculty marshals to leave. To avoid any awkward situations, please inform your guests that alcohol is not allowed at the University Commencement or the diploma ceremonies.

Announcements
Degree candidates from the Graduate School of Arts and Sciences, Graduate School of Education, and the Graduate School of Religion and Religious Education receive five announcements for the University Commencement from their deans. Degree candidates from the Graduate School of Social Service, Gabelli School of Business (master’s), and the School of Law who plan to attend the University Commencement at Rose Hill will also receive five announcements from their deans.

Personalized announcements may be purchased through Herff Jones (herffjones.com/college/fordham) and Jostens (jostens.com).
**Bookstore**
The hours of the University Bookstore, located in O’Hare Hall (next to the parking garage), will be 8 a.m. to 5 p.m. on Commencement Day. Bookstore items will also be available at the main campus entrance off Southern (Kazimiroff) Boulevard.

**Cell Phones**
Please turn off the sound on all cell phones during the procession and the ceremony as a courtesy to guests and graduates.

**Diploma Frames**
Diploma frames are available in the University Bookstore or from Herff Jones (herffjones.com/college/fordham).

**Emergency Services**
In the event of an emergency requiring medical treatment, seek the assistance of uniformed security personnel who will contact emergency medical teams. In addition, registered nurses will be on duty at the Health Center located in the basement of O’Hare Hall from 9 a.m. to 5 p.m. on Commencement Day. (See map on page 8.)

**Food Service**
Food service will be available in the McGinley Center from 7:30 a.m. until after the diploma ceremonies. Food and drinks will be available at several other locations on campus as indicated in the University Commencement program.
**Gifts and Messages**
Because of the impossibility of delivery, the University cannot accept flowers, greetings, gifts, or telephone messages intended for graduates on Commencement Day.

**Photos and Videotaping**
The best opportunities for individual photos are at the diploma ceremonies, not the University Commencement. There will be ample opportunity to take individual photos at the diploma ceremonies. In addition, there will be a professional photographer from Island Photo or Grad Images who will photograph each of the graduates as they receive their diploma from the dean. University policy forbids unauthorized commercial use of photographs or videotapes. At all times, we ask that individuals taking photos or videotaping be considerate of others in the audience.

**Restrooms**
Many campus buildings are open, and blue signs will direct you to restrooms. Ushers can also direct you to open facilities. Accessible restrooms are located in the McGinley Center, Dealy Hall, Walsh Library, O’Hare Hall, Houlihan Park, and under the Coffey Field bleachers. Portable restrooms are also located between Campbell and Salice Halls.

**People with Disabilities**
All ceremony locations are accessible, and all accessible restrooms will be clearly marked. There is no designated wheelchair seating at the Rose Hill ceremonies. However, you can pull up your wheelchair to any row at the ceremonies for seating. Please note that Fordham is not able to provide wheelchairs for guests. The University Commencement ceremony will be videocast (rain or shine) in Keating First Auditorium, which is air-conditioned and accessible.

If someone with a physical disability is accompanying your group to the Rose Hill ceremonies, enter the campus through the Main Entrance on Southern (Kazimiroff) Boulevard, across from the New York Botanical Garden. (See map on page 8.) From there, you will be directed to the parking garage where there will be a golf cart tram station. The trams (which can hold a foldable wheelchair if you are bringing your own wheelchair) will be running continuously throughout the day to and from the garage and all major ceremony locations. Reservations are not required for the trams, and all members of your party are welcome to ride the trams. People needing special assistance should be dropped off at the tram station while the rest of your group parks. As parking and ceremony seating is on a first-come, first-served basis, we recommend that you plan to arrive early.

Guests who need a sign language interpreter for the University Commencement or one of the Rose Hill diploma ceremonies should make arrangements at least two weeks in advance by contacting the Office of Disability Services at disabilityservices@fordham.edu. Please indicate in the email which ceremonies you will be attending.

If you have additional questions regarding disability needs for Commencement, please contact disabilityservices@fordham.edu. For questions regarding the diploma ceremonies in Manhattan, please contact the appropriate dean’s office.
Important dates for 2016 Graduates

Thursday, April 7
School of Law cap and gown distribution (see page 3)

Friday, April 8
Deadline to order cap and gown online for graduates of Gabelli School of Business (master’s), Graduate School of Arts and Sciences, Graduate School of Education, Graduate School of Religion and Religious Education, and Graduate School of Social Services (see page 2)

Wednesday, May 11
Cap and gown distribution at the Westchester Campus (see page 3)

Saturday, May 14
Cap and gown distribution for selected graduate and professional schools at Lincoln Center (see page 3)

Thursday, May 19–Monday, May 23
Cap and gown distribution at the Rose Hill and Lincoln Center campuses (see page 3)

Saturday, May 21
The University Commencement with lineup of graduates at 9:30 a.m. and academic procession beginning at 10 a.m.; diploma ceremonies for the Graduate School of Arts and Sciences, Graduate School of Education, and Graduate School of Religion and Religious Education begin immediately following the University Commencement; reception for the School of Law begins immediately following the University Commencement (see pages 4–9)

Monday, May 23
Diploma ceremonies for the School of Law and the Gabelli School of Business (master’s candidates) held at the Beacon Theatre in Manhattan; the diploma ceremony for the Graduate School of Social Service held at David Geffen Hall at Lincoln Center. Tickets are required (see page 7).