Personnel Committee Norms for Legal and Ethical Studies
Area 2008-09

1. **Norms for Reappointment**
   
The decision to reappoint a faculty member shall be based on demonstrated progress toward and estimated promise of a future favorable tenure decision.

2. **Norms for Tenure** (Listed in order of relative importance)
   
a. **Research**: The candidate is expected to establish an active and ongoing research program. The committee will consider publication in refereed journals, publication of books and book chapters, presentation of research results at conferences, and other research activity in making this evaluation. Both current research activity and future promise will be considered.

b. **Teaching**: Teaching is an important part of the area’s mission. The candidate is expected to have received favorable teaching reviews. The committee will consider ways in which the candidate helps students reach their educational goals including appropriateness of the course materials, availability to students, and development of new courses or materials.

c. **Service**: Probationary Faculty are expected initially to focus primarily on developing their research and teaching programs. As they become more established in these areas, they should begin to contribute more in the area of service to the Department, University, and public. Promise of future contributions in this will receive appropriate weight.

3. **Norms for Promotion to Associate Professor**
The norms for promotion to Associate Professor are similar to those for tenure and frequently both decisions will occur in the same year. Consideration for promotion will focus on actual accomplishments rather than future promise.

4. **Norms for Promotion to Full Professor**
   Appointment as Professor requires distinguished academic achievement evidenced by outstanding contributions, recognized by scholars within and outside the University, in teaching, research and scholarly publications, and service.